

## 2026 Strategic Plan

### **Priority:**

Seek out housing solutions that support diverse options to meet the varied needs of the community.

### Goal – Complete the Boundary Expansion Process

Actions that get us there:

- The developer will provide the Province with an updated plan demonstrating how water will be supplied to the proposed development area
- City will request an updated resolution from the RDKB supporting the proposed boundary expansion
- If approved by the Province, Council approval to proceed with the expansion
- If approved, Council report and a decision regarding assent, preliminary bylaws, land use and administrative activities required to complete the expansion process.

Results we want to see:

- All City requirements completed allowing for a Provincial decision regarding a boundary expansion
- If approved by the Province
  - Council ratification of the expansion
  - Completion of the remaining assent and regulatory updates such as bylaws, land use decisions and administration.

### Goal – Support and Lobby for Additional Senior Housing Units in Grand Forks

Actions that get us there:

- Seek out and if needed link potential senior housing developers and operators. Advocate and lobby on behalf of the partnership for access to Provincial funding and grant opportunities
- Council to consider funding full construction drawings as part of the 2026 financial plan

Results we want to see:

- The Ministry of Housing and Municipal Affairs commit to and dedicate resources to construct senior housing in Grand Forks
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**Priority:**

Continue to enhance flood protections systems within our community with both permanent and temporary measures.

Goal – Completion of the Disaster Mitigation and Adaptation Fund (DMAF) Requirements

Actions that get us there:

- Submit all documentation required to address changes and/or variations from the original Disaster Mitigation Adaptation Fund (DMAF) scope of work
- Submit project completion documentation to all permit authorities (DMAF, DFA, CEPF)
- Complete final reports and submit final claims to close out all funding agreements

Results we want to see:

- All required documentation to fulfill grant obligations has been submitted
  - All of the completed reports are accepted by DMAF administrators and other funding partners
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**Priority:**

Upgrade and replace critical infrastructure to ensure continuity of service, efficiency, and to support the sustainable growth of our community and local economy.

Goal – Replace the East End Water Reservoir & Explore Additional Well Options

Actions that get us there:

- Complete engineering, procurement and construction of a water reservoir in Valley Heights
- Investigate and explore potential new Wells to increase water supply and capacity
  - Revisit previously explored Wells that were found to be close to meeting water quality requirements to determine if conditions have changed
  - Provide Council with an outline including proposed test sites, estimated connection costs and previous reports
  - Fund the exploration and investigation through the ICIP – Water Systems Improvements grant surplus funds or through a budget amendment should surplus funds be required for unforeseen reservoir expenditures

Results we want to see:

- Construction of a new water reservoir in Valley Heights
- Identification of additional Wells for future connection to the City water system

### Goal – Review the Investing in Canada Infrastructure Program - Stormwater Project

Actions that get us there:

- Review the current ICIP – Stormwater grant project scope and funding with Council
- Submit an application to the ICIP to request rescoping the project deliverables to better reflect the City’s highest risk water and sewer infrastructure

Results we want to see:

- The City receives approval from the ICIP to amend the grant project scope
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### **Priority:**

Support initiatives that enhance community safety, encourage social connections and promote health and wellness.

### Goal – Continue to Improve Community Safety

Actions that get us there:

- Meet with the RCMP and Province to lobby and to discuss Council’s deliverables and to ensure alignment of resources where applicable.
- Council will review the Business License bylaw and consider further regulating activities that negatively impact neighboring properties.
- Council will consider establishing a community committee, along with a terms of reference, outlining committee deliverables.
- Council will consider opportunities to support or invest in activities and infrastructure that light-up and promote more use of public spaces.

Results we want to see:

- Council will continue to strengthen efforts to increase community safety
- The City will fill vacant Bylaw Officer positions and will increase the City’s Bylaw Officer presence in public spaces in the evenings and on weekends, during peak activity periods.

### Goal – Community Centre

Actions that get us there:

- Actively look for a building to purchase to be used as a Community Centre
  - Council will identify potential buildings to purchase in order to operate a Community Centre
  - Funding will be identified through the budget process to conduct any required condition assessments or building investigations

Results we want to see:

- Council will identify a funding source and will consider purchasing a building to operate as a Community Centre
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**Priority:**

Practice fiscal responsibility through disciplined budgeting, transparent financial management, and efficient use of resources.

**Goal – Fee For Service Policy**

Actions that get us there:

- Council will review the Fee for Service Policy
- Staff will schedule a workshop for Council to discuss
  - Updating eligibility criteria including separating marketing and advertising activities from grants
  - The overall fee for service funding allocation, including setting a cap based on a percentage of the overall City budget

Results we want to see:

- Council will approve an updated Fee for Service policy reflecting Council's agreed upon deliverables

**Goal – Review RDKB Joint Service Areas**

Actions that get us there:

- Council will review all RDKB joint services
  - Staff will schedule a workshop for Council to discuss all current and any proposed joint RDKB services
  - Prior to the workshop, Council will request from the RDKB any additional information or invite any delegations as required

Results we want to see:

- A review of all current and proposed RDKB joint service areas
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**Value Statements:****Financial Stewardship and Sustainable Service Delivery**

Council is committed to providing stable and reliable services that our community can depend on, today and into the future. Through responsible financial management, long-term planning and maintaining sustainable tax levels, Council will ensure continuity of essential services while building a resilient community.

**Family Oriented Community**

Council will continue to foster a welcoming, family-friendly hometown atmosphere where people feel safe, connected, and proud to belong. Through strong community relationships and shared traditions, Council will create a place where families can thrive across generations.

**Healthcare**

Council believes that all residents of Grand Forks should have access to high-quality, reliable healthcare. City Council is dedicated to collaborating with local practitioners to find creative solutions to maintain vital medical services and to reduce the number of residents in our community that do not have access to family practitioner.